

Special Jetwire

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A Message from Chairman and CEO Tom Horton

Dear American Team,

I'm writing to update you on the latest developments surrounding the Justice Department's lawsuit to block our merger with US Airways. As you know, we were weeks away from completing an extraordinary restructuring and closing a merger with great benefits to all stakeholders.

Today, we filed a motion in federal court seeking a trial – starting no later than mid-November of this year – to argue our case for why this merger makes American and the industry even more competitive. The federal judge overseeing the case will ultimately decide on the date.

While the Justice Department proposes to delay the start of the trial until next year, past cases, similar to ours, have moved at the same pace we are proposing. We believe the November date provides enough time for all parties to prepare.

The request for a November trial date also reflects our strong, unwavering belief in our merger with US Airways and in our legal case. Simply put: We're ready to go. It's time to remove the uncertainty for our customers, people and owners, and achieve our vision for the new American.

As we all understand, it's the uncertainty that is most challenging. Many of you are probably asking, what will happen now? Where are we going? How long will this take?

It may take time to resolve the questions, but we are doing everything possible to clear the path forward and complete our merger.

While we work to put this uncertainty behind us, some things are perfectly clear:

- We believe in the benefits of this merger – now, as much as ever.
- We have made tremendous progress on a successful restructuring. You can see it everywhere – more customers, new routes, new aircraft, a new look, strong revenues and record profits. American is moving forward with great momentum. You are making that happen.
- We must always remain focused on our number one priority, our customers.

In the days ahead we will keep you updated regularly as things develop. In the meantime,

July financial results, which will underscore just how much has been accomplished to date.

Thanks for all you do.

Tom

The regular edition of Jetwire will be issued later today.

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